Integrated Care Systems Update

Integrated Care Systems Guidance from NHS Long Term Plan

The NHS Long Term Plan set out the next steps for development for Integrated Care Systems. They will be central to the delivery of the Long Term Plan responsible for redesigning care and improving population health with a shared leadership at place level.

Every ICS will have:

- A partnership board with relevant stakeholders
- A locally appointed non-executive chair
- Partnership and system working responsibilities which will be regulated by CQC
- Shared goals and performance with contracts that support this in place (contract reform will follow to support this) with shared accountability and performance frameworks
- Clinical leadership with oversight of cancer alliances and other clinical advisory boards

ICSs are to be set up by April 2021 and development plans with a shared timetable is expected within each system. Improvement capability and data analytics will be critical in each system and the Health Foundation will be supported by NHSI/E to increase this within each area. The NHS Long Term Plan notes that 80% of outstanding Trusts already have aspects of this in place which suggests there may be an expectation of wider roll out of improvement methodologies already in existence.

The Model Hospital is expected to transform into “The Model System” to increase transparency of data and support system learning and improvement.

Whilst the Long Term Plan suggests many of these developments can happen without changes to legislation a provisional list of legislative changes has been developed to speed things up; these include but are not limited to:

- changes to the 2012 act which would support integration of public health functions and enable collaboration between CCGs and NHS England,
- allowing FTs to set up joint committees with CCGs, primary and community care to jointly deliver their functions and make decisions collectively and
- creating legislation for integrated care trusts.

Maturity of SASH local Integrated Care Systems

The SASH geography faces two Integrated Care Systems and will form its own Integrated Care Partnership. In governance terms the Trusts sits within the Sussex and East Surrey
ICS but it also provides services to residents within the Surrey Heartlands ICS. As such the Trust has a strategic interest in both sets of plans and will align itself accordingly.

As yet neither ICS has progressed to the stage of having place level plans although there is a commitment to get there. The plans that are currently set out are described below:

**Sussex and East Surrey ICS**

The Sussex and East Surrey ICS has spent much of 2018/19 reviewing the population demographics and formulating a view on the key priorities within the health and social care system. Alongside this has been the development of a set of shared priorities for the ICS and its component organisations. A clinical case for change and then subsequent population health check document have been developed and a governance structure is in place to consider future plans.

The first draft of shared priorities are outlined below:

**Surrey Heartlands ICS**

During 2018/19 Surrey Heartlands commenced its devolution journey by considering the needs of the population and developing a 5-10 year strategic plan (summarised below in terms of priority areas and the target populations). Whilst plans are at a high level engagement events have been held to translate the plans into outcome ambitions.
Next Steps

Both ICS plans are in early stages of development and as they develop and mature the impact of them at place level will need to be considered. The Trust needs to ensure it has appropriate representation within each of the ICSs governance structures over the coming months.

The SASH system will also need to develop its governance structure to ensure that strategic discussions are being taken forward with all system leaders. The North System Improvement Board has been working over the last year to address critical challenges within the system and it is planned that this structure will be used moving forward to take forward place level Integrated Care Partnership plans.

The Business Planning process for 2019/20 also provides a framework for the triangulation of system plans and a joint planning team approach has been outlined by the CCGs to support this. Final plans submitted by Trusts and commissioners in April are expected to align with a consistent message appearing in all partner plans around activity flows, financial impact and workforce. Current draft plans lack detail and the Trust will work with key stakeholders and commissioners over the coming months to create an integrated vision for the future.

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